



**THE  
OTTAWA**

**AFCEAN**  
*November 2004*

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## **Defence Information Management Strategy and Strategic Plan**

**Brigadier-General Glynne Hines**

**J6 / Director General Information Management Operations**

*November PD Meeting Presentation, reported by Dave Edmunds*

### **PD Presentation Report**

BGen Hines opened his presentation by stating that his aim was to provide an overview of the proposed Defence Information Management (IM) Strategy, and to outline progress on the “way ahead” for the Defence IM Strategic Plan. He explained that there exists a Defence IM Strategy 2020 approved by the Assistant Deputy Minister (IM), but since an effective Defence IM Strategy requires direction to the entire Department, not just the IM Group, it has since been revised and signed off by the Chief of the Defence Staff and the Deputy Minister of National Defence. In addition, key stakeholders (Navy, Army, Air Force, military and civilian Human Resources Branch, and Infrastructure and Engineering Group) have published documents which support similar strategies.

BGen Hines described the Vision for the IM Strategy as “An Information Age Transformation enabling an Integrated Knowledge Environment that optimizes Defence Capabilities.”

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### **Upcoming Events**

#### **Luncheons:**

**December 7<sup>th</sup>, Army Officers’ Mess**

**Ian Wineberg - Bell & PWGSC - Email Hygiene**

**January 11<sup>th</sup>, 2005, Army Officers’ Mess**

**Col Dave Neasmith, Commander Canadian  
Forces Information Operations Group/J6 –  
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*Chapter website:* [www.afcea.ca/ottawa.htm](http://www.afcea.ca/ottawa.htm)

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## Defence Information Management Strategy and Strategic Plan

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The IM Mission is “To provide a Secure, Integrated Defence Information Environment that enables the generation and use of knowledge.” He described the Strategy as the basis for the Strategic Plan, envisioning a three-phased (interconnection, integration, and fusing) evolution, and segregating relevant IM/IT systems into three portfolios: Military (supporting military operational command decision support and sensor and weapons control), Corporate (providing information support for National Defence administration and logistics, as well as to resource management and modelling and simulation), and Common (IM and Security generic system families that enable and optimize the systems of the Military and Corporate portfolios—typically sponsored by ADM(IM) and responding to requirements of systems of the Military and Corporate portfolios). Parts of each portfolio will necessarily overlap parts of one or both of the others. At the same time they can be considered as concentric; the Military systems (the operational systems and therefore the most important systems of a defence IM system) are central, backed up by Corporate supporting systems, which in turn are supported by Common systems. Integration and commonality of systems and procedures offer great efficiencies.

As an introduction to the Defence IM Strategic Plan, BGen Hines stated that all requirements in the Military and Corporate portfolios are user-defined and sponsored, while the ADM(IM) role is strategic advice and configuration control. Projects and initiatives in the Common portfolio are defined by the approved contents of the Military and Corporate portfolios and are sponsored by the ADM(IM). The Plan concept of operations consists of three phases: Phase 1 – Interconnecting disparate and diverse systems under a coherent management discipline; Phase 2 – Integrating selected similar resource planning systems, decision support systems, and domains; Phase 3 – Fusing all systems into one system of systems. The IM Strategic Plan will enable advice and recommendations for sequencing and prioritization of Defence IM/IT initiatives, as well as providing an achievable time line and phasing plan which identifies all IM project dependencies. In summary, BGen Hines emphasized that the Plan must sequence and prioritize of IM/IT capability, enhance all aspects of DND management of the IM/IT function, and balance command and control of operations, corporate applications, and enablers. The focus will be on users’ access to a common suite of applications, to a reliable affordable global information grid, and to a sustainable in-

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## Announcement

**AFCEA Canada and the Ottawa Chapter note with deep regret the recent passing of long-time AFCEAN and former Ottawa Chapter President Colonel (Retired) Ed Belliveau.**

### **AFCEA Membership Information**

For information about joining AFCEA, or to make changes to your membership profile (e.g. change of address), visit the AFCEA International website at [www.afcea.org](http://www.afcea.org) - click on "Join/Renew" or check the Portal.

If you should encounter problems, call 703-631-6158 or email [services@afcea.org](mailto:services@afcea.org).

### **Defence Information Management Strategy and Strategic Plan**

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service support capability. He noted some special characteristics. It is a Department-wide plan, not an IM Group plan. It is a strategic management vehicle to improve complex programme visibility, enable prioritization, and provide a basis for defining options and impact. The Defence IM Strategy and Plan will allow for the right actors to share the right information at right the time and right place, securely. It won't be able to do everything; some of the challenges include achieving a common user view, reconciling competing priorities, obtaining scarce funds, and integrating with Government of Canada initiatives.

In conclusion BGen Hines stated that the Defence IM Strategy and Plan will fill the present unacceptable gap in IM/IT functional management, which requires an integrated information environment, enhanced IM governance, enhanced requirements analysis, strategic direction based on forces and departmental requirements, and all functionality harmonized and prioritized.

[BGen Hines' presentation slides may be found at [www.afcea.ca](http://www.afcea.ca), Ottawa Chapter.]

## **AFCEA CANADA**



### **IT SECURITY COURSE**

**November 29- December 3, 2004**

**Location:** Nav Canada, Cornwall, Ontario  
**Cost:** \$1,775.00 – AFCEA Members and Government  
\$1,925.00 – Non-members  
(includes lectures, course materials, completion certificate, meet and greet, closing dinner, coffee breaks, meals, accommodation and GST)

Note: Individual AFCEA membership is US \$35.00

Cancellations: until November 15, 2004, payment will be refunded minus a \$10 administration fee per registrant; after November 15, no refunds

**For more information please call 721-6031**

Or log onto <http://www.afcea.ca/events.htm>

The AFCEA  
Ottawa  
Chapter would  
like to express its  
continuing  
gratitude to  
TIME ICR for  
providing its  
voice message  
system.



## **December PD Meeting:**

**Tuesday, December 7<sup>th</sup>, 2004 at 12:00 noon**  
**Army Officers' Mess, 149 Somerset Street, Ottawa**

**Speaker: Ian Wineberg - Bell & PWGSC**  
**Topic: Email Hygiene**

**PD Meeting Sponsor: Bell Canada**

### ***Booking Arrangements:***

*Please check the Chapter website [www.afcea.ca/ottawa.htm](http://www.afcea.ca/ottawa.htm) or call 721-6031. Space is limited. Cost: \$15.00/person for industry or \$5.00/person for government employees. Pay by credit card in advance, or by cash or cheque at the door.*

***Registration deadline is Fri., December 3rd***

### ***Reader Feedback and Newsletter Submissions***

In keeping with Chapter direction to bring more discussion to the areas of professional development and to broaden the scope of the AFCEAN newsletter, we would welcome your comments, articles and other contributions. All are encouraged to submit items of topical or general AFCEA interest (contracts and awards, promotions, upcoming events and courses) to the Editor for publication. Original articles which you the members may wish to submit or comment upon for publication are most welcome. Please take advantage of this opportunity to let AFCEANs worldwide know what you and your Chapter are doing. If you have any questions concerning the appropriateness of a submission please contact the AFCEAN Editor Bill Hawken at 841-2912 or [hawkenw@hotmail.com](mailto:hawkenw@hotmail.com)